Envision UCSC
Online Stakeholder Input Surveys

UCSC accomplishments survey
This survey asks you to describe a UCSC accomplishment, including the reasons for its success and the valuable lessons learned in the process. There is also an opportunity to provide general input. As a note, your responses are anonymous, each question requires a response, and each text box is limited to 4000 characters.

The following comprise the 11 individual responses as of 2/10/2014.
Survey completed on 01/29/2014

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.

UC Santa Cruz was ranked second in the world (along with the Massachusetts Institute of Technology) in the key citation index that measures the influence of an institution’s research - Times Higher Education World University Rankings, 2012-13

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
Research of real world issues; top researchers, interdisciplinary collaboration.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
Creating new knowledge with real world impact emerges most readily within interdisciplinary collaboration.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 01/28/2014

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.

The creation of the iFloor at College Nine. The iFloor is an intentional residential floor wherein fifty percent of students are international and fifty percent are U.S. students. The idea is to promote intercultural awareness through this everyday lived experience in a residence hall. This not only best supports our growing international first year student population, but also internationalizes--raises the intercultural awareness and understanding--our U.S. students.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.

The iFloor is founded on the belief that the best way of forming intercultural friendships and fostering international understanding is through working, living, studying, and socializing with people from different backgrounds.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?

Although there is a campus-wide goal to increase international students, primarily for the financial benefits, we can not be shortsighted. Two things must be prioritized: 1) making sure there is enough support for them in this environment to retain them; 2) seeking ways to have their presence positively impact the intercultural understanding and awareness of our domestic population of students.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
With which stakeholder group do you most closely identify?
UCSC Faculty

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
My department has worked hard to develop and implement a shared vision about teaching, research, and service to our diverse student body and community. We have had and have excellent chairs that make us all feel part of the community, work hard to support morale, and quickly act to address problems or take advantages of the opportunities.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
1. Excellent chairs—both at the department and at the division/university level. 2. A climate of respect for diversity of opinions/goals, peoples, and a belief that we are all committed to a department. 3. Trust—that if we raise a difficult issue, it will be addressed and it won't result in a backlash too the person that raised it.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
That respect, open lines of communication, trust, and a shared vision are hard to create but essential to any kind of future planning and implementations the university might have.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
I think it is very hard to accomplish things at UCSC when other campuses are over-benefited. It erodes morale and there comes a point that one wonders why the UC system does not invest in the system (and not merely UCB, UCLA, UCSD, and to an extent, UCD and UCI). I also feel that as long as the Sciences and Engineering are given more resources than other divisions, we will not create a complete university in which every faculty member is invested and shares a vision (and trusts in the process)
Survey completed on 01/16/2014

With which stakeholder group do you most closely identify?
UCSC Faculty

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
I don’t think it has accomplished much of anything.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
There is so much politics at UCSC that people who want to accomplish things are shut down. Those in charge (among faculty) do little for the university other than keep themselves in charge.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
Until UCSC deals with its internal governance issues, little will be accomplished. The chances of this happening are slim.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
With which stakeholder group do you most closely identify?
UCSC Graduate Student

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
Won a grad division prize

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
The topic was exciting and there wasn't much competition.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
Apply for things that other students don't apply for.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 01/13/2014

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
Campus investment in providing transformative experiences for undergraduates.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
Support and leadership from the top.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
That we can provide significant educational and research support with relatively small investments and that it is critical for leadership to take action on campus initiatives.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 12/16/2013

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
The Vice Chancellor of Student Affairs left the position and left UCSC.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
Many staff and faculty members made their concerns known to higher level administrators, and ultimately these concerns were taken seriously.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
High level leaders must be held accountable to high standards and face appropriate consequences if they miss the mark. Top administrators must be accountable to the entire UCSC community re: the conduct of leaders and managers.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 12/12/2013

With which stakeholder group do you most closely identify?
UCSC Faculty

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
International Playhouse, the only multilingual theater project in the UC system, now in its 14th season. Offers 4 fully-staged target language performances annually; attracts campus and community members.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
Engaged Language students have worked hard to apply their developing skills outside the classroom. Language faculty have generously contributed their time and energy to directing theater pieces.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
Students grow in many ways from the challenges and experience of honing language and theater skills. They acquire a grasp of cultural, historical, and sociological details in this cross-disciplinary endeavor and explore facets of their personal possibilities of which they were unaware. The project reflects some of the basic elements of UCSC’s singularity.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 12/12/2013

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
We are very accomplished at talking about what we would like to do. Quite week on actually accomplishing anything. See sustainability as an example. Lots of talk no meaningful action

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
See above answer

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
USCS staff have issues moving ideas and recommendations to the decision makers and for some reason are afraid to speak out.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
Survey completed on 11/26/2013

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
The initial and continuing reorganization of the Extramural Funds department under the leadership and vision of Marcie Coulter.

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
Strong leadership by Marcie Coulter by bringing in not only her CPA and non-profit and government accounting and finance experience but the vision she has of integrating stronger, more effective and expedient work processes derived from her corporate background as research funding begins to move more and more away from government and private foundation funding to the extremely necessary big corporate funding that it will take to continue to turn out world-class research at this institution while staying competitive with all of the other institutions that are competing for very limited research funds.

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
Marcie and her team are working diligently to establish a dialogue with divisions regarding the audit issues that are currently being used by NSF and are in the works for NIH. They also want to bring an end to the hostility between central offices and divisions that has been such a toxic environment for staff (and therefore, faculty) and bring a sense of working together between central offices as a research institution with the same mission.

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.
I would love for EMF to continue under Marcie Coulter (and her team’s) direction and for them to begin to expand their efforts into building a stronger, more credible training program for PIs and a required, multi-tiered training program for every staff involved in research administration in any capacity.
Survey completed on 11/26/2013

With which stakeholder group do you most closely identify?
UCSC Staff

Briefly describe a UCSC accomplishment from the last two or three years. The accomplishment can be big or small, campus-wide, or specific to a division, unit or organization.
silicon valley campus got out of debt and became profitable

What made the accomplishment work? The more specific the information you provide, the more valuable it will be.
dean rogers is awesome

What important lessons from this accomplishment are critical to remember as we plan for the future of UCSC?
put rogers in charge of more stuff

If you have additional thoughts or ideas you would like to contribute to strategic planning for UCSC, please provide them below.